

Carrefour SA in Retail

May 2023

Table of Contents

INTRODUCTION

Scope

Executive summary

STATE OF PLAY

Top companies at a glance

Carrefour's global footprint

Company overview

Growth decomposition

EXPOSURE TO FUTURE GROWTH

Exposure to future growth

COMPETITIVE POSITIONING

Buoyed by a positive 2022, Carrefour rises to ninth place, rapidly gaining ground Grocery retail continues to be Carrefour's primary focus, but e-commerce is gaining ground Carrefour and Carrefour Market remain the company's principal retail banners

GROCERY OPERATIONS

Carrefour's primary focus is Western Europe, but Latin America is becoming more important

GROCERY OPERATIONS

France and Brazil are the top markets for Carrefour in 2022 Atacadão helps propel warehouse clubs and Brazil to first place in projected growth

E-COMMERCE OPERATIONS

Carrefour's expansion of e-commerce in France is driving Western European sales growth Carrefour's stated goal is to become a "Digital Retail Company"

Attraction and convenience are at the centre of Carrefour's e-commerce offering

PRIVATE LABEL

Carrefour's focus on private label aligns with the concerns of price-sensitive consumers

A varied private label assortment is key to reach growth targets set by Carrefour for 2026

KEY FINDINGS

Executive summary

APPENDIX

Projected company sales: FAQs Projected company sales: FAQs

About Euromonitor International

Euromonitor International is an independent market intelligence provider. Data, insight and analysis stem from in-the-field research spanning 210 national markets.

Content ranges from the in-depth and country-specific, to key strategic themes with a global range and significance. Products cover a comprehensive range of insights and market data, but can be broadly categorised as:

- Strategy Briefings: Global or regional in scope, and focussing on the most important themes shaping consumer demand, the key markets, competitive environment and future outlook across a range of industries.
- Company Profiles: Analysis dedicated to the world's most significant companies, with detailed insight into their activities, focus of operations, their competitors, their geographic presence and performance.
- . Country Reports: For an in-depth understanding of specific countries, whether by industry, economic metrics or consumer

trends and lifestyles. These reports cover current trends, consumer demand, market potential and future prospects, with country-specific local insight and comprehensive data, unavailable elsewhere.

For more information on this report, further enquiries can be directed via this link www.euromonitor.com/carrefour-sa-in-retail/report.