

The Impact of Coronavirus on Lodging - World

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INTRODUCTION

Scope Key findings

INDUSTRY IMPACT

Travel: the hardest hit industry Tourism demand Lodging faced unparalleled impact of COVID-19 Regional Impact

HOTELS, SHORT-TERM RENTALS AND OTHER LODGING

All lodging types impacted: hotels experiences steepest decline Global hotel closures Category performance: hotels COVID-19 impact on operations: overhauling of business and services (1) COVID-19 impact on operations: overhauling of business and services (2) COVID-19 impact on operations: overhauling of business and services (3) COVID-19 impact on operations: overhauling of business and services (4) Category performance: short-term rentals Airbnb's successful IPO: confidence in recovery Category performance: other lodging

CHANGING ROLE OF LODGING DURING COVID-19

Hotels turning into makeshift hospitals and quarantine facilities WFH: Work From Home or Work From Hotel Hotels offering immunity retreats with social distancing protocols Airbnb launches "Frontline Stays"

CORPORATE COURSE OF ACTION

Global safety standards to define the new normal Tourism boards actively ensure safety across lodging to revive demand Clean and safe labels important to protect brand positioning and ratings Contactless check-in and QR codes for menus

KEY TRENDS RESHAPING LODGING IN NEAR FUTURE

Long stay to stay longer Short-term rentals: short-term solution for hotel apartments City centre properties challenged Consumer shift to countryside venues sparks new interest for investors Hotels to seek close to nature and close to community concepts Hotel experiences to create room for the great outdoors

STRATEGIC GAMEPLAY

More players to invest in digital capabilities as a springboard to recovery A greater shift online: to outpace offline market ahead Consolidation and restructuring in hotels Lodging likely to become more fragmented in most markets Synergies and vertical expansion expected to be the way forward Investment in real estate during COVID-19 for hotels Ancillary revenues and business segment Outsourcing traditional services and finding synergies for new segments Integration of loyalty programme as unique selling proposition Lodging sector finding its place in the digital economy

CONCLUSION

Lodging players need to maintain a balanced portfolio Shifts in consumer trends and components of the new service Key considerations for road to new normal

REGIONAL FORECAST PROJECTIONS

Regional industry snapshot (1) Regional industry snapshot (2)

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