

# Exploring Paths to Growth in Menstrual Care Amid Value Reckoning

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### INTRODUCTION

Scope Key findings

### STATE OF PLAY

Menstrual care remains a resilient category, with the slim towel a key growth driver Growing underwear-style format further charges towels' growth momentum Per capita potential underpins growth potential in developing Asia Pacific and Middle East and Africa Improved awareness of menstrual condition and impact unveils growth opportunities China remains the category lead, while India is on track to climb the leader board However, potential causes of missed period may obviate menstrual care product demand Reuseable adoption is a two-edged sword that can hinder disposables' growth... ...but can also open new growth avenues

E-commerce takes a more active role in the menstrual care segment's expansion Shift to predictive digital strategies helps businesses strengthen customer loyalty Solution-driven personalisation lifts prospects for menstrual care's online path to purchase Identifying unpenetrated markets for personalisation-driven market penetration Period destigmatisation and education help brands dial deeper into shoppers' psyche Phygital reality to influence menstrual care consumers' future shopping journey Global stagflation's downward pressure can dampen category prospects

#### COMPETITIVE LANDSCAPE

Multinationals continue to lead the pack Towels is a defining segment for leading players' competitive strength Substantial inflation pressure sheds new light on competitive strategy Procter & Gamble: Sharpen message to further communicate tangible value-added features Unicharm: Diversify and tailor product mix to local preferences Kimberly-Clark: Elevate manufacturing proximity to drive a business's local agility Confrontation of period poverty constitutes another key pillar of corporate competency

#### KEY PILLARS FOR VALUE CREATION

Focus on quality, simplicity and wellness underpins multifaceted value perception Key pillars to value creation in menstrual care Clean claims in menstrual care maintain growth momentum in post-pandemic era Clean claims remain top of leading players' product positioning Clean claims tend to garner higher price points as consumers perceive added value US in focus: "Natural" and "Organic" are associated with higher customer appreciation Clean claim penetration continues to be led by smaller brands Clean claims' uneven regional penetration unveils potential white space for growth US leads clean menstrual trend while China tracks fastest penetration increase US leads clean menstrual trend while China tracks fastest penetration increase Sequel: Spiral grooves strengthen leak prevention during active hours MOONS duets: Tampon-liner co-pack gathers a frequent leak-proof period duet in one place PECTIV and yoona: Built-in anion layer protects against bacteria and abnormal odour Kotex: PH indicator provides early signs of intimate health and changing needs Comfort-forward communications forge an emotional bond with menstruators Daye: No-sleeve design, bamboo core and bio-based packaging constitute stronger circularity Vyld and Rif care: Algae and hemp among the latest emerging green alternative fibres Post-life circularity remains a key investment frontier calling for interdisciplinary strategies Rethinking menstrual care amid the holistic wellness movement Synk Organic: Vulva skin care as a safe, logical entry to holistic menstrual care positioning Rael: Facial skin care makes another attractive yet underserved adjacency LOLA: Sexual wellness forms another linchpin to women's unmet lifecycle need states

Incontinence care forms a natural part of menstrual care brands' taboo-shedding endeavours Essity: Combining holistic care and targeted curation leads to better life-stage care Reimagine menstrual care products to democratise women's health access What next in holistic menstrual care?

### **KEY TAKEAWAYS**

Key takeaways

Learn more about how Via can unlock key strategic and tactical insights

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